



CURRICULUM VITAE

Qualifications

- Master of Business Administration (1995) – University of Western Australia
- Bachelor of Engineering (Hons) 1984 - Curtin University

Special Field of Competence

- Project Direction of Major Projects
- Operations Analysis / Change Management
- Business Case Development and Assessment
- Strategic Procurement Assessment
- PPP/ BOOT / PFI Procurement

Overview of Experience

Steve Cary is a professionally qualified Engineer who holds a Masters Degree in Business Administration. He has approximately 25 years of experience in major development projects in Perth, Sydney and London.

Steve specialises in the project direction of major projects (over \$500m in value) and the wide ranging operational reforms and design and construction challenges that typically are associated with projects of this magnitude. Steve is also well versed and experienced in alternative procurement methods such as BOOT / PFI / PPP and the financial structuring and legal agreements associated with such procurement methods.

Detailed Experience

Appian Group 2002 to Current

Established the Appian Group (formerly Cary Consulting) to provide strategic development and project management advice for major development projects. Whilst significant input during this period has been provided for a variety of projects, Steve's major roles during this period have been as the Project Director for the following two major projects.

Fiona Stanley Hospital (April 2005 – Current)

For the past three years Steve has been leading the Appian Group's Project Direction Team on the initial project definition, planning, business case development, design management and procurement stages of the \$1.76 billion Fiona Stanley Hospital for the South Metropolitan Area Health Service. This green-field tertiary hospital development, which is due for completion in 2013, forms the central part of the largest ever capital infrastructure and health reform project to be undertaken in Western Australia. He has been responsible for:

- The development of the Murdoch Activity Centre Structure Plan (within which the Hospital will be constructed).
- The management of adjoining owner and key stakeholder communication and negotiation to create the site.
- The development of the processes associated with the Metropolitan and Area Clinical Services Planning and the undertaking of the health facilities briefing and planning for the Hospital.
- The preparation of the Project Definition Plan.

- The preparation of the Business Case including the multitude of supporting reports and studies.
- The preparation of the Project Brief.
- The management of design activities including the commissioning of the design team and the preparation of the Master Plan and Schematic Design Reports.
- The development of the Procurement Strategy for the project including the significant input into the development of the EOI, Request for Submissions and contract documentation.

CBD Court Project Oct 2002 – July 2005

Steve was the Project Director responsible for the preparation of the Business Case, Procurement Strategy, Project Definition Plan and Project Brief for this \$400m (NPV) project which includes the development of a new District Court building, the refurbishment of the existing Central Law Courts building and the construction of a tunnel under a major Perth street to connect the two facilities. Steve also led the entire procurement and contract negotiation process. The first stage of this project, the construction of the District Court Building, commenced operations in mid 2008 and is the State's first PPP under the Partnerships for Growth Policy.

Lend Lease 1995 to 2002

Regional Manager for Bovis Lend Lease's Perth Office (2001 – 2002)

Works undertaken during this period include:

- Restructuring of Perth office to achieve profitability.
- Project Management, Design and Construction of the Floreat Forum Shopping Centre Refurbishment, Upper East Side Apartments and Computer Sciences Corporation WA headquarters in Subiaco (Total Value \$65m),
- Project Management of the Westralia Square development application and approvals process (Value \$200m),

Senior Development and Project Manager (2000 – 2001)

Senior Development and Project Manager responsible for two PPP bids on behalf of Bovis Lend Lease & John Holland Joint Ventures. Bids included Perth Convention Centre (Nexus Consortium) and South West Metropolitan Rail (prior to cancellation of bid by government).

Jacksons Landing – Sydney (1996 – 2000)

Senior Project and Development Management positions on the Jacksons Landing Development in Sydney (Pyrmont), culminating in the overall responsibility for all aspects of this development including finance, development and project management, construction, community management and sales and marketing. This project was one of the largest private development / building (non-infrastructure) projects ever undertaken in Australia (prior to Melbourne Docklands). Steve was directly responsible to the JV Partners including Government of Singapore – GIC, Lend Lease and Kerry Properties. The development consisted of over 1200 premium apartments and 30,000m² of commercial space (Value in excess of \$1.2 billion).

Various Major Projects - Bovis Lend Lease (1995 – 1996)

Various development and project management roles on D&C and BOOT projects including Sydney Aquatic Centre (Value - \$180m), Olympic Stadium bid (Value - \$500m), Adelaide Water bid (Value \$100m).

Ove Arup – London 1989 to 1993

Project Manager for Ove Arup in London specialising in the project management and integration of building services for major / complex projects. Projects included:

- Glaxo R&D Facility in London (Stevenage). One of the largest building projects ever undertaken in the UK involving the design and construction of laboratory and research facilities for over 1000 research biologists and chemists (Approx Value AUS \$2.0 billion)

- National Gallery Sainsbury Wing Extension in London (Trafalgar Square) – (Approx Value AUS\$70m)
- MI6 Headquarters in London (Vauxhall Cross) – High profile building of approx 35,000m2 on the Thames. (Approx Value AUS \$500m)

1989 to 1993

Various engineering design and coordination roles on major projects undertaken in Perth while employed at Honeywell Australia and Lincolne Scott Australia. Projects included Central Park, R&I Tower and the Royal Perth Hospital (North Block)