



CURRICULUM VITAE

Qualifications

- Company Directors Course Diploma (2010) – Australian Institute of Company Directors
- Security Agents Licence – WA Police Service
- Certificate III in Electrotechnology Electrician (1992) – TAFE

Special Field of Competence

- Contract management for major projects
- Design management
- Construction management
- Land acquisition and assembly for major projects
- Statutory approvals and authority liaison
- Security and risk management consultation
- Operational procedure development
- Holder of the Security Agents Licence on behalf of Appian Group

Overview of Experience

Andrew Lewis has over 18 years experience working in the construction industry, including 13 years experience in project and general management roles. Initially this experience was gained in the delivery of electrical and security services where Andrew acquired an excellent knowledge of other construction disciplines through the coordination of this work. Andrew's industry experience has provided him with the strong technical and commercial skills required to manage the planning, design and construction delivery phases of major projects. Since joining the Appian Group, Andrew has excelled in the management of significant major projects through undertaking diverse tasks from project definition and business case development, design and stakeholder management, project approvals and major land amalgamation processes, through to contract formation and negotiations, contract management and operational process development phases of major projects.

Detailed Experience

Appian Group
2006 – Current

Fiona Stanley Hospital – (2007 – current)

Andrew was initially responsible for the site creation and the precinct development to enable the construction of this \$1.76 billion project. Major responsibilities included commercial negotiations and development of legal agreements to enable both crown and freehold land transfers to occur, and obtaining all state and commonwealth environmental, aboriginal heritage and building development approvals. This has required extensive liaison with key stakeholders including adjoining owners, government departments, indigenous groups, community action groups, environmental and other approval authorities. Andrew has been directly involved in the contract formation for the appointment of the managing contractor including providing commercial and technical input for the development of the legal documentation, tender evaluation and contract implementation. Andrew's senior role on the FSH Project includes the general coordination and management of numerous client side consultants. This includes the review of design documentation and compliance assessment against the project brief, review of the managing contractor's

trade package procurement strategies, evaluation processes and recommendations, the development and / or review of various project management plans required by the project and the preparation and review of contract correspondence in order for the client representative to issue notices and directions to the managing contractor.

Supreme Court Project – (2007)

Andrew was responsible for the preparation of a revised Business Case which assessed additional property models for the redevelopment of the Supreme Court of Western Australia. Significant liaison with stakeholders including the Judiciary, Department of the Attorney General staff and other government and non-government entities was undertaken to define the critical aspects of the project that needed to be addressed including all planning implications and risks, functional / operational implications including developing staffing models for security and custodial services and financial modeling of the capital and recurrent costs.

Metropolitan Prison Precinct Site Selection Project – (2007)

Andrew was responsible for the coordination of the evaluation process to evaluate potential locations for the highly sensitive and confidential Metropolitan Prison Precinct including the management of the technical consultant team in the preparation of the evaluation material / data. The proposed locations were evaluated based on a sustainability approach to land suitability assessment involving Multiple Criteria Evaluation (MCE) using an Analytic Hierarchy Process (AHP). Andrew chaired and recorded outcomes of evaluation meetings and assisted with the preparation of the evaluation reports for government outlining the assessment findings.

CBD Courts Project – (2006 – 2007)


Andrew was responsible for the day-to-day management of key aspects of the project including contract management (of the builder as client representative / superintendent) and coordination with the State's technical consultant team and stakeholders for this \$400m (NPV) Public Private Partnership CBD Courts Project. Other duties included coordination of design and construction documentation, commissioning and transition planning and operational procedure development. In particular, Andrew was responsible for leading regular meetings with the security and custodial services provider and DoTAG court security representatives to develop an operational plan for the security and custodial services, detailed operational procedures and a commissioning plan to test the built facilities and the operational service prior to opening. The testing and commissioning regime included destructive testing of facilities and undisclosed scenario testing using actors to test all aspects of the operational services, having particular regard to the service standards and key performance indicators for the services included in the contract. This testing was crucial for ensuring that the security and custodial services would meet the business needs and objectives of the Department of the Attorney General upon opening of the facility.

Project Manager & Regional Manager – Diebold Australia 1997 – 2005

Andrew held the position of Regional Manager – WA for a period of 7 years and was directly responsible for branch profitability and growth, whilst ensuring all company operations were conducted in accordance with the policies, principles and procedures established by the senior leadership team in the United States. This role involved all day to day branch management duties including resource planning, preparation and implementation of annual business plans (including recommending operational budgets and reporting against these for the senior leadership team), representing the organisation in dealings with Union and Employer organisations, advising on Occupational Health and Safety, Industrial Relations and Training policies and monitoring issues / performance in relation to these policies, ensuring Quality Assurance policies and directives were met and undertaking business development to secure new projects / clients. During this period, under contracted services Andrew also provided the security and risk management services for a major financial institution for WA, which included overseeing the site selection and design implementation of the retail (branch) network based on a security and risk assessment framework, and the management of operational security incidents and liaison with law enforcement agencies.

Prior to assuming the role of Regional Manager - WA, Andrew was a Project Manager overseeing security installation projects for various major corporate clients. This role involved identification of risk and threat assessment, specification of security objectives / strategy, development of system specification, procurement, programming, management of installation, commissioning and service contracts to satisfy budget, program and client requirements. Many of these projects were undertaken within operating facilities requiring careful interfacing with the client and other trades to ensure that operations were not disrupted.

Project Manager – Chubb Security (Defence, Financial Institutions and Industrial Division) 1995 – 1997



Managing specialist security installation projects from concept development and tender through to installation and commissioning.

**Various Positions – Electrical and Security Installation Works
1990 – 1994**

Undertaking general electrical and security site installation works.